

**PLANNING AND ECONOMIC  
DEVELOPMENT PORTFOLIO  
ESTIMATES 2009/10**

# Planning & Economic Development

## Revenue Budget 2009/10

### Introduction

The Planning & Economic Development Portfolio is responsible for the following services:

Economic Development & Tourism

Bus Shelters

Conservation Policy

Forward Planning

Planning Appeals

Development Control

Building Control

Town Centre Enhancements

Support & Trading Services

Further detail of the services and the related CSB growth and DDF items are shown on the appropriate budget page.

### Management & Portfolio Changes

A Corporate restructuring was agreed and implemented early in 2008. The new structure effected a saving in costs of £500,000 for the Council, being based on six Directorates headed by a Chief Executive with a Deputy.

The number of Portfolios has seen an increase from eight to nine, with services such as Concessionary Fares moving from Community Wellbeing to Civil Engineering & Maintenance, and Licensing moving from Environmental Protection to Corporate Support Services & ICT. For Direct Services the actuals for 2007/2008 and the Original Estimate 2008/2009, have been changed to fall in line with the new Portfolio structure.

### Capital Charges

Accounting standards require that local authority fixed assets are accounted for on a consistent basis whereby proper provision for depreciation is made within service revenue accounts to reflect the cost of fixed assets used in the provision of services. The depreciation charge is based on the valuation of each asset, which is updated as necessary, or the historic cost of the asset as appropriate and the period over which each asset is depreciated is based on the useful life of the asset. Impairment charges would also be chargeable in the event of an asset suffering damage and/or the loss of economic benefits (eg storm damage). No impairment charges, however, are anticipated within the budgets. To ensure that capital charges do not impact on the level of Council Tax, these charges are reversed out in the Revenue Expenditure, Income and Financing Summary after the net operating expenditure is calculated.

### Compliance with CIPFA Standards

The budget has been prepared in accordance with the latest CIPFA guidance, in particular the Best Value Accounting Code of Practice 2008. The code of practice has the status of statutory "proper practice". It is also expected that members of CIPFA will comply with all the requirements of the Code as it defines best professional practice in terms of financial reporting. The only divergence from the code in these budget papers occurs where the portfolio service groupings differ from those required by the Code of Practice. The portfolio groupings are given precedence in these papers.

### Budget format

The format of the attached budget papers is the same as that adopted last year. The summary page is split into three groups: Direct Services, Regulatory Services and Support & Trading Services. Not all portfolios will have all three types of service grouping.

**Direct Services** – these reflect the headline services provided by the portfolio.

**Regulatory Services** – The Cabinet has no part to play in the exercise of regulatory functions such as planning and licensing. However the Cabinet is responsible for the totality of the Council's budget. The costs of the regulatory functions therefore have been included in the appropriate portfolio budgets.

**Support and Trading Services** - Responsibility for support services and trading type arrangements has been split across a number of portfolios. In order to be transparent about the costs associated with these areas, they have been included in the relevant portfolios. However the net cost of these services is recharged to the direct and regulatory functions, either within the same portfolio or across a number of portfolios. Therefore to avoid double counting the costs are reversed out so as to arrive back at the true net cost of the portfolio.

The summary page then includes the traditional re-analysis of the budget in terms of its' opening Continuing Services Budget, CSB growth and savings, and District Development Fund expenditure and savings.

## Planning and Economic Development

### General Fund Estimate Summary

| 2007/08<br>Actual<br>£000           | 2008/09<br>Original<br>Estimate<br>£000 | 2008/09<br>Revised<br>Estimate<br>£000 |  | Gross<br>Expend<br>£000 | 2009/10<br>Gross<br>Income<br>£000 | Net<br>Expend<br>£000 |
|-------------------------------------|---|--|--|-------------------------|------------------------------------|-----------------------|
| <b>Direct Services</b>              |   |  |  |                         |                                    |                       |
| 122                                 | 182                                     | 164                                    | Economic Development                     | 218                     | 0                                  | 218                   |
| 21                                  | 23                                      | 17                                     | Bus Shelters                             | 19                      | 0                                  | 19                    |
| 70                                  | 91                                      | 55                                     | Environmental Co-Ordination              | 55                      | 0                                  | 55                    |
| 172                                 | 209                                     | 187                                    | Conservation Policy                      | 214                     | 0                                  | 214                   |
| 451                                 | 688                                     | 487                                    | Forward Planning                         | 780                     | 16                                 | 764                   |
| 124                                 | 131                                     | 183                                    | Town Centre Enhancements                 | 181                     | 4                                  | 177                   |
| <b>960</b>                          | <b>1,324</b>                            | <b>1,093</b>                           | <b>Total Direct Services</b>             | <b>1,467</b>            | <b>20</b>                          | <b>1,447</b>          |
| <b>Regulatory Services</b>          |   |  |  |                         |                                    |                       |
| 237                                 | 240                                     | 417                                    | Planning Appeals                         | 454                     | 3                                  | 451                   |
| 583                                 | 521                                     | 509                                    | Development Control Enforcement          | 520                     | 0                                  | 520                   |
| 598                                 | 483                                     | 317                                    | Development Control                      | 971                     | 623                                | 348                   |
| 0                                   | 0                                       | 0                                      | Building Control Fee Earning             | 642                     | 642                                | 0                     |
| 164                                 | 176                                     | 166                                    | Building Control Non Fee Earning         | 174                     | 0                                  | 174                   |
| <b>1,582</b>                        | <b>1,420</b>                            | <b>1,409</b>                           | <b>Total Regulatory Services</b>         | <b>2,761</b>            | <b>1,268</b>                       | <b>1,493</b>          |
| <b>2,542</b>                        | <b>2,744</b>                            | <b>2,502</b>                           | <b>Total (Transferred to GF Summary)</b> | <b>4,228</b>            | <b>1,288</b>                       | <b>2,940</b>          |
| <b>Support and Trading Services</b> |   |  |  |                         |                                    |                       |
| 353                                 | 438                                     | 367                                    | Planning Administration                  | 443                     | 12                                 | 431                   |
| 320                                 | 341                                     | 272                                    | Planning Policy                          | 325                     | 0                                  | 325                   |
| (634)                               | (734)                                   | (569)                                  | Recharged to this Portfolio              | (684)                   | (11)                               | (673)                 |
| (39)                                | (45)                                    | (70)                                   | Recharged to other Portfolios            | (84)                    | (1)                                | (83)                  |
| <b>0</b>                            | <b>0</b>                                | <b>0</b>                               | <b>Total</b>                             | <b>0</b>                | <b>0</b>                           | <b>0</b>              |
| <b>2,542</b>                        | <b>2,744</b>                            | <b>2,502</b>                           | <b>Portfolio Total</b>                   | <b>4,228</b>            | <b>1,288</b>                       | <b>2,940</b>          |
| 2,542                               | 2,324                                   | 2,207                                  | Continuing Services Budget               |                         |                                    | 2,296                 |
| 0                                   | 20                                      | 90                                     | Continuing Services Budget - Growth      |                         |                                    | 0                     |
| 0                                   | (27)                                    | (97)                                   | Continuing Services Budget - Savings     |                         |                                    | 0                     |
| <b>2,542</b>                        | <b>2,317</b>                            | <b>2,200</b>                           | <b>Total Continuing Services Budget</b>  |                         |                                    | <b>2,296</b>          |
| 0                                   | 627                                     | 564                                    | District Development Fund - Expenditure  |                         |                                    | 644                   |
| 0                                   | (200)                                   | (262)                                  | District Development Fund - Savings      |                         |                                    | 0                     |
| <b>0</b>                            | <b>427</b>                              | <b>302</b>                             | <b>Total District Development Fund</b>   |                         |                                    | <b>644</b>            |
| <b>2,542</b>                        | <b>2,744</b>                            | <b>2,502</b>                           | <b>Portfolio Total</b>                   |                         |                                    | <b>2,940</b>          |



## Planning and Economic Development

### Development Fund & Growth Items

|                         |   | Original<br>2008/09<br>£000's | Revised<br>2008/09<br>£000's | Original<br>2009/10<br>£000's |
|-------------------------|---|-------------------------------|------------------------------|-------------------------------|
| <b>CSB Growth Items</b> |   |                               |                              |                               |
| Building Control        | Reduced Income                          |                               | 80                           |                               |
| Building Control        | Building Control Ring Fence Account     |                               | (80)                         |                               |
| Development Control     | Pre-Application Fee Consultancy         | 20                            | (10)                         |                               |
| Development Control     | Income from Pre-application discussions | (20)                          | 10                           |                               |
| Forward Planning        | Strategic Environmental Assessment      | (7)                           | (7)                          |                               |
|                         |   | <u>(7)</u>                    | <u>(7)</u>                   | <u>0</u>                      |

|                               |   | Original<br>2008/09<br>£000's | Revised<br>2008/09<br>£000's | Original<br>2009/10<br>£000's |
|-------------------------------|---|-------------------------------|------------------------------|-------------------------------|
| <b>Development Fund Items</b> |   |                               |                              |                               |
| Economic Development          | Developing Business Networks                  | 5                             | 3                            | 2                             |
| Economic Development          | Enhanced Business Contacts                    |                               | 2                            | 2                             |
| Economic Development          | Town Centre Manager                           | 35                            | 15                           | 20                            |
| Forward Planning              | High Hedges Legislation - Staffing            | 4                             | 4                            |                               |
| Forward Planning              | Local Development Framework                   | 288                           | 77                           | 432                           |
| Forward Planning              | Technical Planning Officer Tree Preservation  | 14                            | 14                           |                               |
| Forward Planning              | Gypsy and Travellers Accomodation Consultancy |                               | 19                           |                               |
| Forward Planning              | Loughton Broadway/Epping Design Brief         |                               | 66                           |                               |
| Planning Services             | Planning Delivery Grant 2                     | 27                            | 17                           | 10                            |
| Planning Services             | Planning Delivery Grant 3                     | 14                            | 14                           |                               |
| Planning Services             | Planning Delivery Grant 4                     | 38                            | 27                           | 13                            |
| Planning Services             | Planning Delivery Grant 4                     | (40)                          | (40)                         |                               |
| Planning Services             | Planning Delivery Grant 5                     | 160                           | 139                          | 21                            |
| Planning Services             | Planning Delivery Grant 5                     | (160)                         | (160)                        |                               |
| Planning Services             | Housing and Planning Delivery Grant           |                               | 62                           |                               |
| Planning Services             | Housing and Planning Delivery Grant           |                               | (62)                         |                               |
| Planning Appeals              | Costs - 1 Connaught Avenue                    |                               | 43                           |                               |
| Planning Appeals              | Costs - Wansfell College                      |                               | 42                           |                               |
| Planning Appeals              | Contingency for Appeals                       |                               |                              | 100                           |
| Tourism                       | Rural Projects and Tourism Officer            | 30                            | 8                            | 22                            |
| Tourism                       | Tourism Summit                                |                               | 2                            |                               |
| Town Centre Enhancements      | Improvements Grant - Waltham Abbey TC         |                               | 10                           | 10                            |
| Town Centre Enhancements      | Town Centre Support                           | 12                            |                              | 12                            |
|                               |   | <u>427</u>                    | <u>302</u>                   | <u>644</u>                    |

**Planning Delivery Grant Income is allocated to the year when it is originally intended to be spent in order to match the income to the expenditure. If the expenditure is delayed or rephased the income relating to the delayed expenditure is credited to the DDF at the end of the year concerned. When the expenditure is actually incurred it can then be funded from the DDF like any other DDF item.**

## **Planning and Economic Development**

### **Direct Services**

#### **Economic Development**

The increase in costs in 2009/10 is as a result of two vacant posts assumed to be filled toward the end of 2008/09. The DDF budget for Developing Business Networks has been rephased with £2,000 being carried forward to 2009/10. The DDF budgets for Enhanced Business Contacts (£5,000) and Tourism Summit (£2,000) carried forward from 2007/08 have also been rephased with £2,000 being carried forward for both projects. The Original estimate for 2008/09 included £30,000 relating to a Rural Projects and Tourism Officer, which has been rephased.

#### **Bus Shelters**

Recharges from the Parking Group have decreased.

#### **Environmental Co-Ordination**

This budget has been incorporated into the Planning Directorate as part of the management restructure and as a result the recharge allocation from Environmental Services has reduced considerably.

#### **Conservation Policy**

The variance between the original and revised estimates for 2008/09 relates to reduced salary costs as a result of vacant posts. Included in the 2007/08 original budget was an allocation of £10,000 of Planning Delivery Grant monies to fund handheld technology, which has been rephased and will be completed in 2009/10. The 2009/10 budget assumes that any vacancies will be filled.

#### **Forward Planning**

Work to the Local Development Framework has commenced since the publication of the East of England plan in May 2008 for which DDF expenditure is anticipated to be £147,000 (£70,000 funded by PDG5) in 2008/09 and £432,000 in 2009/10. Also included in 2008/09 are DDF budgets of £19,200 for a consultant to work on the Gypsy and Traveller DPD and £66,000 for the Design Briefs for Loughton Broadway and Epping.

#### **Town Centre Enhancements**

This relates to depreciation charges as a result of the completion of various Town Centre Enhancement schemes. Waltham Abbey Town Council was awarded a single grant in 2007/08 of £25,000 for improvements to the town centre, £10,000 of which is unspent and therefore carried forward to 2009/10.

## Planning and Economic Development

### Direct Services

| 2007/08    | 2008/09      |              |   | 2009/10      |           |              |
|------------|--------------|--------------|---|--------------|-----------|--------------|
| Actual     | Original     | Revised      |   | Gross        | Gross     | Net          |
| £000       | Estimate     | Estimate     |   | Expend       | Income    | Expend       |
|            | £000         | £000         |   | £000         | £000      | £000         |
| 105        | 135          | 147          | Economic Development - General          | 199          | 0         | 199          |
| 17         | 47           | 17           | Economic Development - Tourism          | 19           | 0         | 19           |
| <b>122</b> | <b>182</b>   | <b>164</b>   | <b>Total Economic Development</b>       | <b>218</b>   | <b>0</b>  | <b>218</b>   |
| 21         | 23           | 17           | Bus Shelters                            | 19           | 0         | 19           |
| 70         | 91           | 55           | Environmental Co-Ordination             | 55           | 0         | 55           |
| 172        | 209          | 187          | Conservation Policy                     | 214          | 0         | 214          |
| 451        | 688          | 487          | Forward Planning                        | 780          | 16        | 764          |
| 124        | 131          | 183          | Town Centre Enhancements                | 181          | 4         | 177          |
| <b>960</b> | <b>1,324</b> | <b>1,093</b> | <b>Total (Transferred to Summary)</b>   | <b>1,467</b> | <b>20</b> | <b>1,447</b> |
| 960        | 919          | 877          | Continuing Services Budget              |              |           | 924          |
| 0          | 0            | 0            | Continuing Services Budget - Growth     |              |           | 0            |
| 0          | (7)          | (7)          | Continuing Services Budget - Savings    |              |           | 0            |
| <b>960</b> | <b>912</b>   | <b>870</b>   | <b>Total Continuing Services Budget</b> |              |           | <b>924</b>   |
| 0          | 522          | 395          | District Development Fund - Expenditure |              |           | 523          |
| 0          | (110)        | (172)        | District Development Fund - Savings     |              |           | 0            |
| <b>0</b>   | <b>412</b>   | <b>223</b>   | <b>Total District Development Fund</b>  |              |           | <b>523</b>   |
| <b>960</b> | <b>1,324</b> | <b>1,093</b> | <b>Portfolio Total</b>                  |              |           | <b>1,447</b> |

## **Planning and Economic Development**

### **Regulatory Services**

#### **Planning Appeals**

The revised 2008/09 budget includes two supplementary DDF items relating to Planning Appeals lost by the council, £42,600 for Connaught Avenue and £42,000 for Wansfell College. A contingency amount of £100,000 for planning appeals has been included in the 2009/10 budget. Allocation changes within the Directorate have resulted in increased charges from both the Planning Policy Group and Planning Administration.

#### **Enforcement**

The saving on the revised budget for 2008/09 relates to staff vacancies.

#### **Development Control**

Recent changes have resulted in significant changes to allocations made to Development Control from outside the Planning Directorate, particularly for Support Services and from the Design Division resulting in a considerable decrease in costs. Recharges from within the directorate are also reduced. CSB growth/savings of £10,000 net, have been identified for both income and expenditure relating to the charges for pre-application discussions and associated consultancy.

#### **Building Control**

Building Control income has suffered in the 2008/09 financial year as a result of the instability of the economy, which is reflected in a CSB growth item of £80,000. The balance on the Building Control Ring Fenced account at 31 March 2008 was a deficit £15,180 after a deficit of £30,195. The revised budget for 2008/09 is estimated to breakeven, with the deficit balance of £15,180 on the ring fenced account being eliminated by 31 March 2010, however to achieve this fees need to be increased by 8% from April 2009.



## Planning and Economic Development

### Regulatory Services

| 2007/08<br>Actual<br>£000 | 2008/09<br>Original<br>Estimate<br>£000 | 2008/09<br>Revised<br>Estimate<br>£000 |   | 2009/10<br>Gross<br>Expend<br>£000 | 2009/10<br>Gross<br>Income<br>£000 | Net<br>Expend<br>£000 |
|---------------------------|---|--|---|------------------------------------|------------------------------------|-----------------------|
| 237                       | 240                                     | 417                                    | Planning Appeals                        | 454                                | 3                                  | 451                   |
| 583                       | 521                                     | 509                                    | Development Control Enforcement         | 520                                | 0                                  | 520                   |
| 598                       | 483                                     | 317                                    | Development Control                     | 971                                | 623                                | 348                   |
| 0                         | 0                                       | 0                                      | Building Control Fee Earning            | 642                                | 642                                | 0                     |
| 164                       | 176                                     | 166                                    | Building Control Non Fee Earning        | 174                                | 0                                  | 174                   |
| <b>1,582</b>              | <b>1,420</b>                            | <b>1,409</b>                           | <b>Total (Transferred to Summary)</b>   | <b>2,761</b>                       | <b>1,268</b>                       | <b>1,493</b>          |
| 1,582                     | 1,405                                   | 1,309                                  | Continuing Services Budget              |                                    |                                    | 1,393                 |
| 0                         | 20                                      | 90                                     | Continuing Services Budget - Growth     |                                    |                                    | 0                     |
| 0                         | (20)                                    | (90)                                   | Continuing Services Budget - Savings    |                                    |                                    | 0                     |
| <b>1,582</b>              | <b>1,405</b>                            | <b>1,309</b>                           | <b>Total Continuing Services Budget</b> |                                    |                                    | <b>1,393</b>          |
| 0                         | 35                                      | 120                                    | District Development Fund - Expenditure |                                    |                                    | 100                   |
| 0                         | (20)                                    | (20)                                   | District Development Fund - Savings     |                                    |                                    | 0                     |
| <b>0</b>                  | <b>15</b>                               | <b>100</b>                             | <b>Total District Development Fund</b>  |                                    |                                    | <b>100</b>            |
| <b>1,582</b>              | <b>1,420</b>                            | <b>1,409</b>                           | <b>Portfolio Total</b>                  |                                    |                                    | <b>1,493</b>          |

## **Planning and Economic Development**

### **Support & Trading Services**

#### **Planning Administration**

As part of the management restructure, the Planning Directorate have taken the opportunity to centralise the overheads not directly attributable to services, which has resulted in an increase in the total budget on this cost centre. Costs centralised from other services include stationery, photocopying, document scanning and shredding. DDF items in the revised 2008/09 budget include PDG5 expenditure and grant income for salaries, training and computer costs. Also included in the revised budget is the grant income and expenditure for the Housing and Planning Delivery grant.

#### **Planning Policy Group**

As part of the management restructure, the Planning Policy Group has been created and incorporates the cost and overheads of the Director and Assistant Directors of Planning and Economic Development.

## Planning and Economic Development

### Support & Trading Services

| 2007/08<br>Actual<br>£000 | 2008/09<br>Original<br>Estimate<br>£000 | 2008/09<br>Revised<br>Estimate<br>£000 |   | 2009/10<br>Gross<br>Expend<br>£000 | 2009/10<br>Gross<br>Income<br>£000 | Net<br>Expend<br>£000 |
|---------------------------|---|--|---|------------------------------------|------------------------------------|-----------------------|
| 353                       | 438                                     | 367                                    | Planning Administration                 | 443                                | 12                                 | 431                   |
| 320                       | 341                                     | 272                                    | Planning Policy Group                   | 325                                | 0                                  | 325                   |
| <b>673</b>                | <b>779</b>                              | <b>639</b>                             | <b>Total (Transferred to Summary)</b>   | <b>768</b>                         | <b>12</b>                          | <b>756</b>            |
|                           |   |  |   |                                    |                                    |                       |
| 673                       | 779                                     | 660                                    | Continuing Services Budget              |                                    |                                    | 735                   |
| 0                         | 0                                       | 0                                      | Continuing Services Budget - Growth     |                                    |                                    | 0                     |
| 0                         | 0                                       | 0                                      | Continuing Services Budget - Savings    |                                    |                                    | 0                     |
| <b>673</b>                | <b>779</b>                              | <b>660</b>                             | <b>Total Continuing Services Budget</b> |                                    |                                    | <b>735</b>            |
| 0                         | 70                                      | 49                                     | District Development Fund - Expenditure |                                    |                                    | 21                    |
| 0                         | (70)                                    | (70)                                   | District Development Fund - Savings     |                                    |                                    | 0                     |
| <b>0</b>                  | <b>0</b>                                | <b>(21)</b>                            | <b>Total District Development Fund</b>  |                                    |                                    | <b>21</b>             |
| <b>673</b>                | <b>779</b>                              | <b>639</b>                             | <b>Portfolio Total</b>                  |                                    |                                    | <b>756</b>            |

**PLANNING & ECONOMIC  
DEVELOPMENT PORTFOLIO 2009/10  
SUBJECTIVE ANALYSIS**

| BUDGET                                   | Employee Expenses | Premises Related Expenses | Transport Related Expenses | Supplies and Services | Contracted Services | Support Services | Asset Rentals  | Internally Recharged | Summary Gross Direct Exp | Fees and Charges | Grants & Reimb Other | Net Revenue Expenditure |
|--|-------------------|---------------------------|----------------------------|-----------------------|---------------------|------------------|----------------|----------------------|--------------------------|------------------|----------------------|-------------------------|
|  | £                 | £                         | £                          | £                     | £                   | £                | £              | £                    | £                        | £                | £                    | £                       |
| <b>DIRECT SERVICES</b>                   |                   |                           |                            |                       |                     |                  |                |                      |                          |                  |                      |                         |
| Economic Development                     | 127,430           |                           | 3,990                      | 23,060                |                     | 44,880           |                |                      | 199,360                  |                  |                      | 199,360                 |
| Tourism                                  |                   |                           |                            | 17,380                |                     | 1,690            |                |                      | 19,070                   |                  |                      | 19,070                  |
| Bus Shelters                             | 3,760             | 280                       | 540                        | 11,430                |                     | 3,000            |                |                      | 19,010                   | 150              |                      | 18,860                  |
| Environmental Co-Ordination              | 19,780            |                           | 620                        | 22,300                |                     | 12,660           |                |                      | 55,360                   |                  |                      | 55,360                  |
| Conservation Policy                      | 101,740           |                           | 3,180                      | 47,190                |                     | 62,240           |                |                      | 214,350                  |                  | 260                  | 214,090                 |
| Forward Planning                         | 222,860           |                           | 6,960                      | 438,690               |                     | 107,020          | 4,000          |                      | 779,530                  | 550              | 14,880               | 764,100                 |
| Town Centre Enhancements                 | 6,370             |                           | 200                        | 16,080                |                     | 2,960            | 154,920        |                      | 180,530                  |                  | 3,840                | 176,690                 |
| <b>REGULATORY SERVICES</b>               |                   |                           |                            |                       |                     |                  |                |                      |                          |                  |                      |                         |
| Planning Appeals                         | 123,680           |                           | 4,850                      | 137,780               |                     | 187,920          |                |                      | 454,230                  |                  | 3,280                | 450,950                 |
| Enforcement                              | 228,740           |                           | 9,270                      | 8,780                 |                     | 273,090          |                |                      | 519,880                  | 160              |                      | 519,720                 |
| Development Control                      | 413,160           |                           | 17,720                     | 78,240                |                     | 445,020          | 17,090         |                      | 971,230                  | 614,640          | 8,680                | 347,910                 |
| Building Control Fee Earning             | 263,640           |                           | 17,280                     | 46,200                |                     | 296,280          | 3,410          | 15,000               | 641,810                  | 641,810          |                      | 0                       |
| Building Control Non Fee Earning         | 76,060            |                           | 4,980                      | 4,840                 |                     | 88,190           |                |                      | 174,070                  |                  |                      | 174,070                 |
| <b>TOTAL (Transferred to GF Summary)</b> | <b>1,587,220</b>  | <b>280</b>                | <b>69,590</b>              | <b>851,970</b>        | <b>0</b>            | <b>1,524,950</b> | <b>179,420</b> | <b>15,000</b>        | <b>4,228,430</b>         | <b>1,257,310</b> | <b>30,940</b>        | <b>2,940,180</b>        |
| <b>SUPPORT SERVICES</b>                  |                   |                           |                            |                       |                     |                  |                |                      |                          |                  |                      |                         |
| Planning Administration                  | 362,210           |                           | 1,450                      | 83,650                |                     | 234,570          | 7,190          | (677,570)            | 443,000                  | 11,500           |                      | 0                       |
| Planning Policy                          | 312,190           |                           | 12,470                     | 100                   |                     | 74,310           |                | (399,070)            | 324,760                  |                  |                      | 0                       |
| <b>TOTAL</b>                             | <b>674,400</b>    | <b>0</b>                  | <b>13,920</b>              | <b>83,750</b>         | <b>0</b>            | <b>308,880</b>   | <b>7,190</b>   | <b>(1,076,640)</b>   | <b>767,760</b>           | <b>11,500</b>    | <b>0</b>             | <b>0</b>                |
| <b>PORTFOLIO TOTAL</b>                   | <b>2,261,620</b>  | <b>280</b>                | <b>83,510</b>              | <b>935,720</b>        | <b>0</b>            | <b>1,833,830</b> | <b>186,610</b> | <b>(1,061,640)</b>   | <b>4,996,190</b>         | <b>1,268,810</b> | <b>30,940</b>        | <b>2,940,180</b>        |